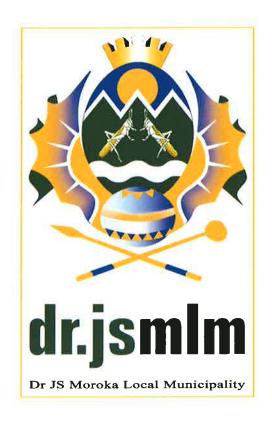
DR JS MOROKA LOCAL MUNICIPALITY



DRAFT ANNUAL BUDGET

2015/2016

"WE DEVELOP AS WE GROW"

| | PART 1- ANNUAL BUDGET | PAGE |
|-----|--|-------|
| | | |
| 1 | Executive Mayor's foreword | 3 |
| 2 | Draft Budget Resolution | 4-5 |
| 3 | Executive Summary | 6-7 |
| 3.1 | Draft operating revenue | 7-9 |
| 3.2 | Draft operating expenditure | 10-12 |
| 3.3 | Draft capital expenditure | 12-16 |
| 4 | Annual Budget Tables (Annexure) | 16-22 |
| | | |
| | PART 2- SUPPORTING DOCUMENTATION | |
| 5 | Overview of annual budget process | 23-24 |
| 6 | Overview of alignment of annual budget with Integrated Development Plan | 24 |
| 7 | Overview of budget related policies | 25-26 |
| 8 | Overview of budget Assumption | 26-27 |
| 9 | Overview of budget funding | 27-28 |
| 10 | Councillors allowances and employee benefits | 28-29 |
| 11 | Monthly targets for revenue, expenditure and cash flow | 29-30 |
| 12 | Legislation compliance status | 31 |
| 13 | Municipal Manager's quality certification | 31 |

1. EXECUTIVE MAYOR'S FOREWORD

The 2015/2016 draft budget is presented and tabled in terms of section 16(2) of the Municipal Finance management Act no. 56 of 2003 which prescribes that "the mayor of the municipality must table the annual budget at council municipal council must at least 90 days before the start of the budget year" The Act further provides that's the municipality must take into account the national and provincial budget, the DORA as well as any other agreement reached in the relevant budget forum.

This draft budget is a culmination of the process of community consultation wherein the 2011- 2016 strategic IDP document was reviewed. All necessary precaution have been followed that this budget is appropriately aligned to the reviewed IDP. The draft budget aims to satisfy the constitutional obligation of the municipality as contained in Part B of schedule 4 and 5 of ACT 108 OF 1996. The tabling and publication of this draft budget is also aimed at soliciting the public to comment so as to ensure that that the budget truly represents the needs of the community.

The 2015/2016 draft budget has maintained our resolute approach of prioritizing the bulk water services as well as sanitation. 93 % the total budget has allocated for bulk water provision and sanitation infrastructure within different areas of the municipality with the main aim of reducing the bulk infrastructure backlog.

The efforts of the municipality to extract itself from grant dependence will only be achieved if the municipality religiously implement all its revenue collection strategies and plans. The budget related policies which are simultaneously being tabled with the draft budget gives the municipality the necessary legal standing to enforce the collection of rates and taxes.

Therefore this 2015/2016 draft budget is presented for public comments and inputs.

EXECUTIVE MAYOR CLLR G T MTHIMUNYE

2. R425.03.2015 ND DRAFT ANNUAL BUDGET RESOLUTION

RESOLVED

- 1.1. **THAT** Council approve the 2015/2016 2016/2017 to 2017/2018 Draft Medium Term Revenue and Expenditure budget.
- 1.2. **THAT** Council approves the tariff structure for services provided by the municipality as contained in the tariff policy
- 1.3. **THAT** the municipal SDBIP be submitted with the final draft budget in terms of Section 14 (2) of the Municipal Budget and Reporting Regulations, 2009.
- 1.4. **THAT** Council approve a down ward tariff adjustment for bulk water in terms of Water Services Act provisions which will be reviewed annually.
- 1.5. **THAT** Council approve an exemption from the compliance to tariff adjustment in terms of 5.8 CPI inflation across the board due to the tariff that are non-cost reflective.
- 1.6. **THAT** Council approve the tariff adjustment of different categories of consumers as follows:
 - ✓ Household 7,5%
 - ✓ Government Institutions 8.5%
 - ✓ Business Category 1 (Commercial and industrial) 9.5%
 - ✓ Business Category 2 (Spaza etc.) 8.5%
 - ✓ Registered NPO's 5.8%
- 1.7. **THAT** Council approve that the draft budget, the budget related policies be subjected to public participation in terms Section 21 of the MSA, 2000 read with Section 22 (ii) of the MFMA, 2003.
- 1.8. **THAT** the draft budget be submitted to National and Provincial Treasury in terms of Section 22(b) of the MFMA,2003.
- 1.9. **THAT** Council approve the proposed dates for Budget consultation process as follows:

| DATE | WARDS | VILLAGES | VENUE OF THE EVENT | TIME FOR EVENT | TIME FOR BRIEFING |
|--------------------------------|---|--|---------------------------------|-------------------|----------------------|
| 09 th April 2015 | 23,24,25,27,28, 29,30 & 31 | Mmametlhake, Phake(Thabeng, Rankaila, Rebone, Ratlhagane), Masobye, Nokaneng, Dierefeng, Terateng Marapyane, Mmaduma, Seabe, Katjibane | Phake Rankaila Open Space | 14H00 | 11H00 |
| 14 th April 2015 | 15,16,17,18,19, 20,21, 22 & 26 | Senotlelo, GaMaria, Kabete, Matem pule, Dihekeng, Lefiso, Lefisoane, Ra mantsho, Loding, Sehoko, Semohlas e, Digwale (Leeufontein), Molapoamogale (Kameelpoort), Rondehoog, Libangeni, Mbongo, Maphanga (Allemansdrift C & D, Madubaduba, Makometsane | Digwale Open Space | 14H00 | 11H00 |
| 17 th April 2015 | 1,2,3,4,5,6,7,8,9 ,10,11,12,13 & 14 | Kwa-Phaahla, Siyabuswa A, B, C, D & E, Makopanong, Toitskraal, Mrhononweni, Mabuyeni, Thabana, Ramokgeletsane, Mthambothini,GaMorwe,Meetsima diba,Mabusabesala,Mmakola,Mats hiding,Marothobolong, Skimming, Pieterskraal (Madlayedwa), Borolo, Mapotla | Matshiding Community Hall | 14H00 | 11H00 |

3. EXECUTIVE SUMMARY

The 2015/2016 draft annual budget is as a result of the budget process schedule as approved by Council in terms of section 21 of the MFMA.

In terms of Section 21 of the Municipal Finance Management Act 56 of 2003 (MFMA), the mayor of a municipality

a) must co-ordinate the processes for preparing the annual budget and reviewing the municipality's Integrated Development Plan and budget related policies to ensure that the tabled budget and any revisions of the integrated development plan and budget related policies are mutually consistence and credible

Section 53 of the MFMA requires the mayor to provide general political guidance over the budget process and the priorities that must guide the preparation of a budget

The municipality's service delivery priorities were reviewed in line with the legislative and regulatory frameworks prescribed by the Municipal Finance Management Act (MFMA), Municipal Systems Act (MSA) and National Treasury Guidelines. Projects were prioritized in order to ensure that the municipality is investing in high priority projects as informed by the IDP.

The municipal tariffs are not cost reflective which means the cost incurred by the municipality in service rendering, are not recovered, in a bit to address that, the 2015/16 tariff adjustment are not at 5.8 CPI as guided by the national treasury circular number 75. Instead they are adjusted as follows;

| CONSUMER CATEGORIES | 2014/15 | 2015/16 | DEVIATON FROM CPI |
|---|---------|---------|----------------------|
| Residential House Households | 7.5% | 7.5% | 1.7% |
| Government Institutions | 8.5% | 8.5% | 2.7% |
| Businesses Category 1 (Commercial and Industrial) | 9.5% | 9.5% | 3.7% |
| Non-Profit Organization | 5.8% | 5.8% | 0.0% |
| Business Category 2 | 8.5% | 8.5% | 2.7% |

In view of the above, it is suggested that Council approves the exemption in complying to the mentioned national treasury circular and also approve the implementation of the mentioned tariff adjustment which ideally seeks to achieve a situation whereby the municipality covers the cost incurred through the payment of services by the consumers.

The following budget principles and guidelines directly informed the compilation of the 2015/16 draft budget:

- The 2014/15 Budget performance
- Tariff and property rate increases affordability and the fact that they should generally not exceed inflation as measured by the CPI, except where there are price increases in the inputs of services that are beyond the control of the municipality, for instance the cost of bulk water. In addition the fact that tariffs need to remain or move towards being cost reflective, and should take into account the need to address infrastructure backlogs;

In view of the above mentioned, the following table is a consolidated overview of the 2015/16 draft Revenue and Expenditure budget

Table 1:

| REVENUE & EXPENDITURE SUMMARY | ADJUSTMENT BUDGET 2014/2015 | DRAFT BUDGET 2015/2016 | BUDGET 2016/2017 | BUDGET 2017/2018 |
|-------------------------------|-----------------------------------|------------------------------|---------------------|---------------------|
| | | | | |
| REVENUE | 479,647,873 | 524,042,500 | 551,908,125 | 583,061,156 |
| OPERATIONAL EXPENDITURE | -346,842,849 | (401,859,123) | (425,166,952) | (449,826,635) |
| CAPITAL EXPENDITURE | -124,605,072 | (122,051,000) | (125,746,000) | (133,234,000) |
| | | | | |
| SURPLUS/(DEFICIT) | 8,199,952 | 132,377 | 995,173 | 521 |

Total projected revenue for 2015/2016 financial year is at R 524,042,500 and the total operating expenditure for the 2015/16 financial year has been projected at R 401,859,123 which makes 77% of the operating draft budget and draft capital budget at 23% of the total draft budget.

National Division of Revenue Bill allocations reflect the appropriation of Grants such as MIG, while there are strict conditions and processes for municipalities to access and retain the funding. The municipality should therefore ensure that it strives by all means to meet the conditions of the grant in order to ensure that service delivery is not disadvantaged.

3.1 DRAFT OPERATING REVENUE

For the municipality to continue improving the quality of services provided to its community it needs to generate the required revenue. In these tough economic times strong revenue management is essential to the financial sustainability of every municipality. The reality is that the municipality is faced with development backlogs and poverty. The expenditure required to address these challenges will certainly always exceed

available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

<u>Table 2:</u> The following table is a summary of the 2015/16 MTREF (classified by own revenue source):

The total funding or the expected revenue of the draft annual budget is R 524,042,500 which is 87% of total grants and subsidies and 13% of own revenue projected. The increase in the Equitable Share and the declined in the conditional grants are expressed in the Circular No. 75 as part of Fiscal adjustment announced in the 2014 Medium Term Budget Policy Statement. The reduction in 2015/2016 ranges between 0.9% and 5.5% of the allocation for each grant with larger reductions on slow spending and none infrastructure grant.

The following tables illustrate the own revenue by source:

| OWN REVENUE BY SOURCE | 2015/2016 | 2016-2017 | 2017-2018 |
|--------------------------------|--------------|--------------|---------------|
| | | | |
| PROPERTY RATES | (12,500,000) | (15,625,000) | (19,531,250) |
| WATER & SANITATION | (30,000,000) | (37,500,000) | (46,875,000) |
| WASTE | (4,000,000) | (5,000,000) | (6,250,000) |
| CEMETERY | (300,000) | (375,000) | (468,750) |
| FACILITIES | (150,000) | (187,500) | (234,375) |
| INTEREST ON INVESTMENT | (7,500,000) | (9,375,000) | (11,718,750) |
| INTEREST ON OUTSTANDING DEBTS | (5,000,000) | (6,250,000) | (7,812,500) |
| TRAFFIC FINES | (200,000) | (250,000) | (312,500) |
| MOTOR LICENSING | (4,000,000) | (5,000,000) | (6,250,000) |
| TRADING LICENCES | (50,000) | (62,500) | (78,125) |
| APPLIC FOR TRADING LICENCE | (10,000) | (12,500) | (15,625) |
| SUNDRY INCOME | (250,000) | (312,500) | (390,625) |
| APPLICATION FOR TENDER DEPOSIT | (250,000) | (312,500) | (390,625) |
| INTEREST ON TRADING LICENSE | (10,000) | (12,500) | (15,625) |
| UNALLOCATED DEPOSITS | (50,000) | (62,500) | (78,125) |
| ADVERTISING PREMEDIA | (15,000) | (18,750) | (23,438) |
| SALES OF STANDS | (500,000) | (625,000) | (781,250) |
| BUILDING PLAN FEES | (50,000) | (62,500) | (78,125) |
| РНОТО СОРУ | (15,000) | (18,750) | (23,438) |
| CLEARANCE CERTIFICATE | (5,000) | (6,250) | (7,813) |
| RENTAL OF SITES | (550,000) | (687,500) | (859,375) |
| REGISTRATION PROPERTY TRANSFER | (15,000) | (18,750) | (23,438) |
| RENTAL OF STALLS | (2,500) | (3,125) | (3,906) |
| DEVELOPMENTAL LEVY | (1,500,000) | (1,875,000) | (2,343,750) |
| OTHER REVENUE | (1,500,000) | (1,875,000) | (2,343,750) |
| | Y | | |
| TOTAL | (68,422,500) | (85,528,125) | (106,910,156) |

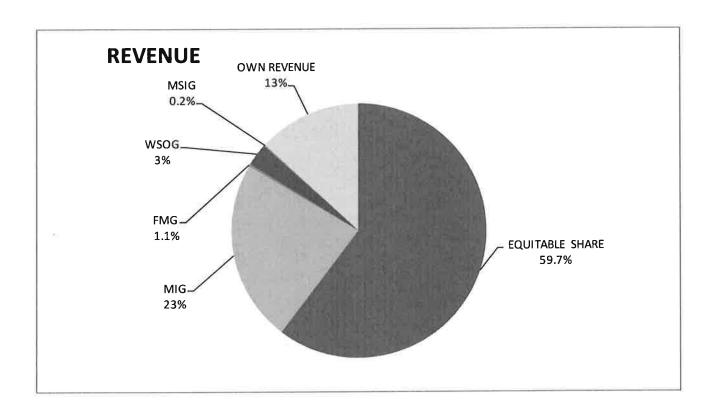
The following table gives a breakdown of the various grants and subsidies allocated to the municipality over the medium term

Table 3: the following table illustrates the Grant allocation

| GRANT | 2014/2015 | 2015/2016 | 2016/2017 | 2017-2018 |
|--|-------------|-------------|-------------|-------------|
| FINANCE MANAGEMENT GRANT | 1,600,000 | 1,600,000 | 1,625,000 | 1,700,000 |
| MUNICIPAL SYSTEMS IMPROVEMENT GRANT | 934,000 | 930,000 | 957,000 | 1,033,000 |
| EXPANDED PUBLIC WORKS PROGRAMME | 3,406,000 | 3,257,000 | (章) | |
| WATER SERVICE OPERATING SUBSIDY GRANT | 15,000,000 | 15,000,000 | 15,000,000 | 15,000,000 |
| MUNICIPAL INFRASTRUCTURE GRANT | 116,875,000 | 120,751,000 | 125,746,000 | 133,234,000 |
| INTEGRADTED NATIONAL ELECTRIFICATION PROGRAMME | 2 | - | 3,000,000 | 3,000,000 |
| EQUITABLE SHARE | 270,810,000 | 314,082,000 | 320,052,000 | 321,994,000 |
| | | | | |
| TOTAL | 408,625,000 | 455,620,000 | 466,380,000 | 475,961,000 |

Overall grants and subsidies allocation has increased by 10% from 2014/2015 to 2015/2016, of which Equitable Share alone has increased by 14% and MIG by 3%.

The 13% that represents revenue should not be recognized as a decrease however it should be noted that there is a material increase on the conditional and unconditional grants, it should further be noted that a conservative approach has been employed in projecting revenue that is with an aim of ensuring the realistity in our projections.



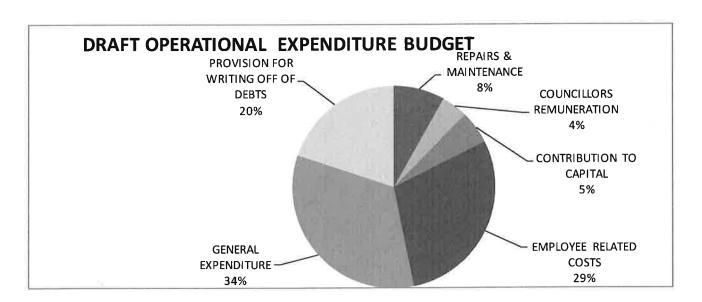
The above graph gives a breakdown of the main revenue categories for 2015/2016 financial year.

3.2 DRAFT OPERATING EXPENDITURE FRAMEWORK

The following table is a high level summary of the 2015/16 draft budget (classified per main type of operating expenditure):

Table 4: Summary of operating expenditure by type

| OPERATING EXPENDITURE BY TYPE | ADJUSTMENT BUDGET 2014/2015 | DRAFT BUDGET 2015/2016 | BUDGET 2016/2017 | BUDGET 2017- 2018 |
|-------------------------------|-----------------------------------|------------------------------|---------------------|----------------------|
| | | | | |
| EMPLOYEE COSTS | 143,850,797 | 116,870,041 | 123,648,503 | 130,820,117 |
| COUNCILLORS REMUNERATION | 18,583,000 | 17,020,000 | 18,007,160 | 19,051,575 |
| GENERAL EXPESENSES | 134,459,320 | 133,969,082 | 141,739,289 | 149,960,168 |
| REPAIRS AND MAINTENANCE | 3,930,318 | 32,800,000 | 34,702,400 | 36,715,139 |
| CONTRIBUTION TO CAPITAL | 9,953,164 | 21,200,000 | 22,429,600 | 23,730,517 |
| PROVISIONS | 35,700,000 | 80,000,000 | 84,640,000 | 89,549,120 |
| | | | | |
| TOTAL | 346,476,599 | 401,859,123 | 425,166,952 | 449,826,635 |



The draft operating expenditure is at R 401,859,123 and provision that amounts to R 140,000,000 for depreciation which is a non-cash transaction has been made. Operational expenditure has increased by 14 per cent in the 2015/2016 adjustment budget and by 5.8 per cent for each of the respective outer years of the MTREF. Major contribution factors to the expenditure budget are the resources to be procured that will enable the municipality to deliver the service to the community.

3.3 DETAILED DRAFT OPERATING EXPENDITURE

| GFS | VOTE | SALARIES | GENERAL EXPENSE | REPAIRS | CONTRIBUTION | PROVISION | TOTAL |
|-------------------------------|------|------------|-----------------|-----------|--------------|-------------|-------------|
| | 1 1 | R,00 | | R,00 | R,00 | R,00 | R,00 |
| Community and Social Services | T I | | | | | | |
| Transversal | 117 | 1,132,977 | 2,610,000 | | | | 3,742,977 |
| Youth Development | 118 | 934,302 | 1,245,000 | | 0 | | 2,179,302 |
| Library | 230 | 393,283 | 165,000 | | 0 | | 558,283 |
| Cemetary | 505 | 826,113 | 500,000 | | 0 | | 1,326,113 |
| Facilities | 300 | 13,333,941 | 950,000 | 0 | 150,000 | | 14,433,941 |
| TOTAL | | 16,620,616 | 5,470,000 | 0 | 150,000 | 0 | 22,240,616 |
| Executive and Council | | | | | | | |
| Council and General | 100 | 17,020,000 | 11,330,000 | | | | 28,350,000 |
| Municipal Manager | 120 | 4,246,255 | 2,050,000 | | | | 6,296,255 |
| Executive Costs | 125 | 5,222,847 | 110,000 | | | | 5,332,847 |
| Internal Auditing | 135 | 1,515,005 | 995,000 | | | | 2,510,005 |
| Risk Management | 136 | 972,560 | 180,282 | | | | 1,152,842 |
| TOTAL | | 28,976,667 | 14,665,282 | 0 | 0 | 0 | 43,641,949 |
| Finance and Admin | | | | | | | |
| Human Recources | 115 | 5,842,174 | 4,230,000 | | 1,000,000 | | 11,072,174 |
| Admin & Corporate | 130 | 3,762,800 | 2,090,000 | | 200,000 | | 6,052,800 |
| Mathanjana Unit | 140 | 1,421,932 | 55,000 | | 950,000 | | 2,426,932 |
| Mbibane Unit | 150 | 1,211,677 | 90,000 | | 250,000 | | 1,551,677 |
| Asset Management | 163 | 1,240,476 | 5,760,000 | 0 | 0 | 140,000,000 | 147,000,476 |
| Expenditure Management | 200 | 4,212,780 | 11,960,800 | | 300,000 | | 16,473,580 |
| Budget Management | 201 | 1,895,051 | 180,000 | | | | 2,075,051 |
| Supply Chain Management | 202 | 2,485,395 | 375,000 | | | | 2,860,395 |
| Revenue | 203 | 5,864,249 | 6,455,000 | | 1,000,000 | 80,000,000 | 93,319,249 |
| TOTAL | | 27,936,534 | 31,195,800 | 0 | 3,700,000 | 220,000,000 | 282,832,334 |
| Health | | | | | | | |
| Health & Social Services | 114 | 187,817 | 2,000 | | | | 189,817 |
| TOTAL | | 187,817 | 2,000 | 0 | 0 | 0 | 189,817 |
| Planning and Development | | | | | | | |
| Intergarated Development Plan | 116 | 939,336 | 2,915,000 | | | | 3,854,336 |
| Building Housing & Town Plan | 512 | 3,844,221 | 1,398,000 | 400,000 | | | 5,642,221 |
| Business Licensing | 165 | 456,661 | 2,000 | | | | 458,661 |
| Project Management Unit | 500 | 4,665,238 | 70,000 | | | | 4,735,238 |
| Building | 510 | 0 | 20,000 | 8,900,000 | 1,800,000 | | 10,720,000 |
| Planning | | 0 | 0 | | | | C |
| TOTAL | | 9,905,456 | 4,405,000 | 9,300,000 | 1,800,000 | 0 | 25,410,456 |

| GFS | VOTE | SALARIES | GENERAL EXPENSE | REPAIRS | CONTRIBUTION | PROVISION | TOTAL |
|-------------------------------------|------|-------------|-----------------|------------|--------------|-------------|-------------|
| | | | | | | | |
| GIS & Information Technology | 511 | 1,283,670 | 4,510,000 | 50,000 | 1,000,000 | 0 | 6,843,670 |
| TOTAL | | 1,283,670 | 4,510,000 | 50,000 | 1,000,000 | 0 | 6,843,670 |
| Road Transport | | | | | | | |
| Motor Licensing | 164 | 5,017,019 | 420,000 | 30,000 | 800,000 | | 6,267,019 |
| TOTAL | | 5,017,019 | 420,000 | 30,000 | 800,000 | | 6,267,019 |
| Sports and Recreation | | | | | | | |
| Sports, Arts & Culture & Recreation | 166 | 0 | 1,550,000 | | | 0 | 1,550,000 |
| TOTAL | | 0 | 1,550,000 | 0 | 0 | 0 | 1,550,000 |
| Waste Management | | | | | | | |
| Refuse | 520 | 4,488,936 | 4,567,000 | | 3,000,000 | | 12,055,936 |
| TOTAL | | 4,488,936 | 4,567,000 | 0 | 3,000,000 | | 12,055,936 |
| Waste Water Management | | | | | | | |
| Roads & Stormwater | 503 | 7,792,371 | 2,875,000 | 6,700,000 | 1,200,000 | | 18,567,371 |
| Water | 540 | 25,832,131 | 5,275,000 | 10,300,000 | 3,000,000 | | 44,407,131 |
| Sanitation | 550 | | 1,420,000 | 2,900,000 | 2,950,000 | | 7,270,000 |
| TOTAL | | 33,624,502 | 9,570,000 | 19,900,000 | 7,150,000 | | 70,244,502 |
| Pubilc Safety | | | | | | | |
| Disaster Management | 162 | 197,817 | 991,000 | 20,000 | | | 1,208,817 |
| Traffic | 160 | 4,680,412 | 16,843,000 | | 2,600,000 | | 24,123,412 |
| TOTAL | | 4,878,229 | 17,834,000 | 20,000 | 2,600,000 | 0 | 25,332,229 |
| Electricity | | | | | | | |
| Electricity, Mechanical & Fleet | 513 | 970,595 | 39,780,000 | 3,500,000 | 1,000,000 | | 45,250,595 |
| TOTAL | | 970,595 | 39,780,000 | 3,500,000 | 1,000,000 | | 45,250,595 |
| GRAND TOTAL | | 133,890,041 | 133,969,082 | 32,800,000 | 21,200,000 | 220,000,000 | 541,859,123 |

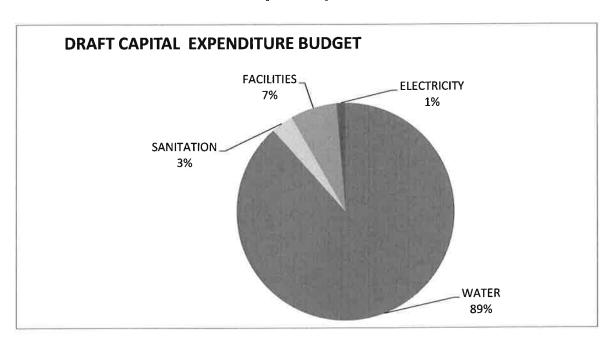
3.4 DRAFT CAPITAL EXPENDITURE

The Draft Capital budget is financed both internal external through MIG and Council funds. The total draft capital budget for 2015/2016 financial year amounts to R 122,051,000

<u>Table 5</u>: The following table illustrates the Draft Capital Expenditure by vote

| CAPITAL EXPENDITURE BY VOTE | ADJUSTMENT BUDGET 2014/2015 | DRAFT BUDGET 2015/2016 | BUDGET 2016/2017 | BUDGET 2017- 2018 |
|-----------------------------|-----------------------------------|------------------------------|---------------------|----------------------|
| | | | | |
| WATER | 112,483,910 | 107,906,181 | 32,500,000.00 | 13,600,000 |
| SANITATION | 5,200,000 | 4,000,000 | 10,000,000 | 22,000,000 |
| FACILITIES | 1,000,000 | 8,510,223 | 5,000,000 | - |
| ROADS | 5,921,002 | | | |
| ELECTRICITY | - 2 | 1,634,596 | • | €) |
| | | | | |
| TOTAL | 124,604,912 | 122,051,000 | 47,500,000 | 35,600,000 |

Below chart illustrates the draft capital expenditure



The draft capital budget complies with the Municipal Structures Act and MFMA as it6s aligns with the Draft IDP as adopted by Council.

The budgetary allocations for draft capital expenditure have been undertaken in a manner that will not only ensure that the IDP outcomes are achieved but also lead to the municipality's vision being realized.

DETAILED DRAFT CAPITAL PLAN

| DETAILED CAPITAL PLAN | AREA | SOURCE OF FUNDING | BUDGET 2015/2016 | BUDGET 2016/2017 | BUDGET 2017/2018 |
|--|------------|----------------------|---------------------|---------------------|---------------------|
| | | WATER | | | |
| Fixing and Re-instating the Bloedfontein Bulk Supply System | DRJSMLM | MIG | 22,340,559 | •6 | ı |
| Upgrading of the Digwale Bulk Line from 250mm AC to 400mm HDPE | DRJSMLM | ÐIW | 41,237,395 | 15,000,000 | 1 |
| Ga-Morwe Reservoir to V3 Reservoir Bulk Supply System | DRJSMLM | MIG | 26,128,226 | •) | E. |
| Mmamethlake Water Reticulation, Borehole equiping and Storage Tank | Ward 29 | MIG | 5,200,000 | 5,000,000 | 11,000,000 |
| Review and Implementation of Water Sectorial Plan | DRJSMLM | MIG | 8,000,000 | 8,000,000 | |
| Phake Water Reticulation | Ward 30 | MIG | 5,000,000 | 4,500,000 | 2,600,000 |
| Ukhukhanya Water Reticulation | Ward 19 | MIG | 1 | 5,000,000 | i. |
| Madubaduba Water Reticulation | ward 19 | MIG | 31 | 5,000,000 | 30 |
| Senotlelo Water reticulation | Ward 20 | ЫM | 0.00 | 4,500,000 | 000'000'9 |
| Ga-Maria, Lefiso, Lefisoane Water Reticulation | Ward 22 | MIG | 3 | 9,746,000 | 10,000,000 |
| Seabe Water Reticulation | Ward 25 | MIG | ्रा | 4,000,000 | |
| Sehoko Water Reticulation | Ward 26 | MIG | 1. | 4,000,000 | 4,000,000 |
| Masobe Water reticulation | Ward 31 | MIG | 1 | 2,000,000 | |
| Ga-Mogashwa Water Reticulation | Ward 26 | MIG | 1.00 | 4,000,000 | 4,000,000 |
| Moletjie Water Reticulation | Ward 26 | MIG | T | 5,000,000 | 5,000,000 |
| Replacement of Asbestos pipes in Siyabuswa A | Ward 3 & 4 | MIG | • | 6,000,000 | 6,000,000 |
| TOTALS | | | 107,906,181 | 81,746,000 | 51,600,000 |

| | | SANITATION | | | |
|---|--------------|-----------------------|-----------|------------|--------------|
| | Ward 19 & 20 | MIG | 4,000,000 | 10,000,000 | 22,000,000 |
| Construction of CWB Toilets in the Western Cluster Villages | DRJSMLM | MIG | | 10,000,000 | 22,000,000 |
| TOTALS | - | | 4,000,000 | 20,000,000 | 44,000,000 |
| | RO/ | ROADS AND STORM WATER | WATER | | |
| Upgrading of Makometsane Bus and Taxi Route | Ward 19 | MIG | 100 | 8,000,000 | 12,000,000 |
| Libangeni Stormwater Drainage | Ward 16/17 | MIG | ĬŠ | 4,000,000 | 2,000,000 |
| Upgrading of Marapyane Bus and Taxi Route | Ward 23 | MIG | ř | 12,000,000 | 15,000,000 |
| Upgrading of Mapothla Bus and Taxi Route | Ward 14 | MIG | - T | 4,000,000 | 3 (5) |
| Upgrading of Phaahlamohlaka Bus and Taxi Route | Ward 1 | MIG | r | 4,000,000 | 5,634,000 |
| Mabuyeni Bus and Taxi Route | Ward 6 | MIG | ¥. | 6,000,000 | 11 |
| TOTALS | | | Ų | 38,000,000 | 37,634,000 |
| | | EACTI TTTES | | | |
| A OLIVER AND A COLOR MANAGEM OF AG | DRJSMLM | MIG | 600 010 1 | | |
| Upgrading of the Technical Department Stores Office | DRJSMLM | Council | 1,300,000 | 5,000,000 | 334.3 |
| Construction of Municipal Office Complex | DRJSMLM | Council | 1 | 2,000,000 | 15,000,000 |
| Construction of fences around the Municipal DRJSMLM Cemetries in the Easter Cluster Villages | DRJSMLM | MIG | ű | 4,000,000 | ä |
| Construction of fences around the Municipal DRJSMLM Cemetries in the Western Cluster Villages | DRJSMLM | MIG | | 2,000,000 | ŭ |
| TOTALS | | | 8,510,223 | 16,000,000 | 15,000,000 |

| | ELECTRICITY | | | |
|---|-------------|-----------|----|-----|
| HIGHMAST LIGHTS | | | | |
| Highmast lights for Siyabuswa, Makopanong, Toitskraal and Ga-Phaahla | MIG | 150,000 | T. | Ū |
| Highmats Lights at Mmamethlake, Phake and Masobe | MIG | 200,000 | r | |
| Construction of Highmast lights at Digwale, Libangeni, Mbongo and Allemansdrift C | MIG | 200,000 | r | |
| Construction of Highmast lights at Loding, Ramanthso, Kabete, Ga-Mogwashwa, Ga- | MIG | 100,000 | 2 | ĵi. |
| Construction of Highmast lights at Matshiding, Twoline, and Marothobolong | MIG | 400,000 | 3. | â |
| Ramokgeletsane, Meetsemadiba, Emthambothini, and Ga-Morwe | MIG | 100,000 | 1) | ĵi |
| Construction of highmast lights at Borolo, Madlayedwa, Dithabaneng, and Mapothla | MIG | 100,000 | - | |
| Lefiaosane, Marapyane, Seabe, Katjibane and Nokaneng | MIG | 384,596 | * | |
| TOTALS | | 1,634,596 | • | |

4. DRAFT BUDGET TABLES

MP316 Dr J.S. Moroka - Table A1 Budget Summary

| Description | 2011/12 | 2012/13 | 2013/14 | | Current Yea | ar 2014/15 | | 2015/16 Mediun | Term Revenue Framework | & Expenditure |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|-----------------------|-------------------|------------------------|---------------------------|---------------------------|
| R thousands | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2015/16 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| Financial Performance | | | | | | | | | | |
| Property rates | 3,555 | 5,559 | 6,168 | 6,862 | 9,649 | 9,649 | 2 | 12,500 | 15,625 | 19,531 |
| Service charges | 62,857 | 29,097 | 33,363 | 34,091 | 27,958 | 27,958 | 7 | 34,300 | 42,875 | 53,594 |
| Investment revenue | 10,206 | 8,814 | 6,168 | 14,161 | 6,415 | 6,415 | - | 7,500 | 9,375 | 11,719 |
| Transfers recognised - operational | 274,095 | 341,101 | 425,922 | 296,776 | 297,076 | 297,076 | 1 | 334,869 | 340,634 | 342,727 |
| Other own revenue | 16,496 | 39,692 | 58,091 | 15,908 | 18,233 | 18,233 | | 14,123 | 17,653 | 22,257 |
| Total Revenue (excluding capital transfers and contributions) | 367,210 | 424,263 | 529,712 | 367,799 | 359,331 | 359,331 | - | 403,292 | 426,162 | 449,827 |
| Employee costs | 83,649 | 104,523 | 125,122 | 138,682 | 143,851 | 143,851 | _ | 116,870 | 123,648 | 130,820 |
| Remuneration of councillors | 14,651 | 16,394 | 18,957 | 18,583 | 18,583 | 18,583 | - | 17,020 | 18,007 | 19,052 |
| Depreciation & asset impairment | - | 113,580 | 119,417 | 140,000 | 140,000 | 140,000 | - | 140,000 | 146,533 | 155,032 |
| Finance charges | 167 | 915 | 485 | 350 | 350 | 350 | - | 200 | 212 | 224 |
| Materials and bulk purchases | 87,271 | 24,124 | 23,657 | 36,276 | 39,930 | 39,930 | _ | 32,800 | 34,702 | 36,715 |
| Transfers and grants | - | 7,979 | 3,210 | 5,465 | 5,465 | 14 | _ | 4,610 | 10,645 | 22,683 |
| Other expenditure | 124,779 | 25,329 | 213,233 | 183,187 | 174,299 | 174,299 | _ | 234,359 | 249,539 | 264,012 |
| Total Expenditure | 310,518 | 292,844 | 504,081 | 522,543 | 522,478 | 517,013 | 2. | 545,859 | 583,287 | 628,538 |
| Surplus/(Deficit) | 56,692 | 131,419 | 25,631 | (154,744) | (163,147) | (157,682) | - | (142,567) | (157,125) | (178,710 |
| Transfers recognised - capital | 00,002 | , | - | 111,849 | 111,849 | 111,849 | = | 120,751 | 125,746 | 133,234 |
| Contributions recognised - capital & contributed assets | - | 2 | 2.1 | - 11,070 | . / 1,010 | 111,040 ::e: | _ | 120,101 | .25,7 10 | |
| Surplus/(Deficit) after capital transfers & contributions | 56,692 | 131,419 | 25,631 | (42,895) | (51,298) | (45,833) | 2.1 | (21,816) | (31,379) | (45,476 |
| Share of surplus/ (deficit) of associate | | 2 | 4 | _ | 220 | CE: | 2.5 | :#: | | - |
| Surplus/(Deficit) for the year | 56,692 | 131,419 | 25,631 | (42,895) | (51,298) | (45,833) | - | (21,816) | (31,379) | (45,476 |
| Capital expenditure & funds sources | | | | | | | | | | |
| Capital expenditure | :#: | | - | 124,605 | 124,605 | 124,605 | - | 118,051 | 37,500 | 13,600 |
| | | | - | 112,405 | 112,405 | 112,405 | 2 | 109,541 | 32,500 | 13,600 |
| Transfers recognised - capital | . | | - | | 112,400 | 112,100 | | 100 011 | 02,000 | |
| Public contributions & donations | | 2 | | | - | 1073 10 4 3 | 20 | 2= | 2 | - |
| Borrowing | - | | - | 12,200 | 12,200 | 12,200 | | 8,510 | 5,000 | |
| Internally generated funds Total sources of capital funds | - | 5 2 | = | 124,605 | 124,605 | 124,605 | 40 | 118,051 | 37,500 | 13,600 |
| Financial position | | | | | | | | | | |
| Total current assets | 187,243 | 228,719 | 143,771 | 346,887 | 274,620 | 274,620 | - | 165,697 | 175,317 | 853,739 |
| Total non current assets | 1,911,845 | 1,889,100 | 1,715,182 | 3,023,383 | 2,993,565 | 2,993,565 | 表现 | 3,138,235 | 3,290,138 | 3,442,041 |
| Total current liabilities | 94,382 | 152,965 | 100,631 | 139,665 | 52,806 | 52,806 | # 3 | 141,591 | 146,384 | 342,786 |
| Total non current liabilities | 11,439 | - | 11,752 | - | | , | 3 | - | 2 | - |
| Community wealth/Equity | 1,993,267 | 1,964,854 | 1,746,570 | 3,230,605 | 3,215,379 | 3,215,379 | * | 3,162,341 | 3,319,071 | 3,952,994 |
| Cash flows | | 400.005 | 57.045 | 404.005 | 440.005 | 442.005 | | 200 404 | 157 000 | /224 440 |
| Net cash from (used) operating | 138,945 | 132,805 | 57,815 | 124,605 | 113,065 | 113,065 | ## (Fig. 1) | 208,184 | 157,223 | (331,118 |
| Net cash from (used) investing | 1.00 m | (102,353) | (156,746) | (124,605) | (124,605) | (124,605) | 20 | (118,051) | (37,500) | (13,600 |
| Net cash from (used) financing | :=: | (1,201) | 2,073 | 50 | 50 | 50 | = | 00.400 | | (404.000 |
| Cash/cash equivalents at the year end | 138,945 | 29,251 | 52,577 | 87,980 | 76,440 | 64,950 | - | 90,133 | 209,855 | (134,863 |
| Cash backing/surplus reconciliation | | | | 0.15.000 | 004.000 | 004.000 | | 100,100 | 400 500 | 000 400 |
| Cash and investments available | 151,274 | 182,397 | 78,492 | 315,030 | 234,663 | 234,663 | | 123,422 | 130,580 | 806,408 |
| Application of cash and investments | 80,747 | 125,384 | 71,209 | 3,010 | 12,053 | 12,053 | 70 | 102,733 | 133,183 | 332,979 |
| Balance - surplus (shortfall) | 70,527 | 57,013 | 7,283 | 312,020 | 222,610 | 222,610 | - | 20,689 | (2,603) | 473,429 |
| Asset management | - | 07.000 | 100 000 | D7 200 | 102 400 | 103,422 | 1,067,133 | 1,067,133 | 1,058,060 | 1,236,282 |
| Asset register summary (WDV) | - | 87,098 | 100,269 | 87,220 | 103,422 | | | | 146,533 | 1,230,262 |
| Depreciation & asset impairment | :=: | 113,580 | 119,417 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | | 100,032 |
| Renewal of Existing Assets | - | = | - | 70,807 | 32,500 | 33,000 | 33,000 | | 23,000 24,757 | 26,193 |
| Repairs and Maintenance | - | # | 7.5 | 36,276 | 38,743 | 41,378 | 23,400 | 23,400 | 24,131 | 20,193 |
| Free services | | 25 | | | | | | | | |
| Cost of Free Basic Services provided | 37 | 65 | 2.00 | = | - | 1.5 | - 0.000 | 2,000 | 0.000 | 0.450 |
| Revenue cost of free services provided | 4,880 | 4,641 | - | 5,840 | - | : ~ | 3,090 | 3,090 | 3,259 | 3,459 |
| Households below minimum service level | | | | | | | | 792 | | 1. |
| Water: | 0 | 0 | - | 14 | 14 | - | 0 | 0 | 0 | |
| Sanitation/sewerage: | - 1 | - | | 0 | 0 | 15 | 0 | 0 | 0 | 0 |
| | 0 | 0 | 3=1 | 2 | 2 | - | 0 | 0 | 0 | 0 |
| Energy: | ۰۱ | v | | 0 | 0 | 72 | 0 | 100 | 0 | 0 |

MP316 Dr J.S. Moroka - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

| Standard Classification Description | Ref | 2011/12 | 2012/13 | 2013/14 | Cui | rrent Year 2014/1 | 5 | 2015/16 Mediu | m Term Revenue Framework | & Expenditure |
|-------------------------------------|-----|--------------------|--------------------|---|--------------------|-------------------------|-----------------------|------------------------|-----------------------------|---------------------------|
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2015/16 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| Revenue - Standard | | | | | | | | | | |
| Governance and administration | | - | 378,272 | 489,103 | 434,692 | 429,531 | 327,631 | 482,778 | 497,630 | 515,024 |
| Executive and council | | × | * | 0 = | S#. | - | 1.00 | .57. | - | |
| Budget and treasury office | - 1 | ₩. | 378,272 | 489,103 | 434,692 | 429,531 | 327,631 | 482,778 | 497,630 | 515,024 |
| Corporate services | | 77 | - | 0.55 | | | = | - | - | ==\ |
| Community and public safety | 1 1 | - | 1,918 | 3,281 | 368 | 308 | 308 | 650 | 813 | 1,016 |
| Community and social services | | <u>a</u> | 1,918 | 2,110 | 172 | 112 | 112 | 450 | 563 | 703 |
| Sport and recreation | | 2 | - | - | - | 141 | - | - | - | · |
| Public safety | | ≅ . | = | 1,171 | 196 | 196 | 196 | 200 | 250 | 313 |
| Housing | | - | = | 7₩ | - | - | 1 11 | - | - | |
| Health | | - | - | ::::::::::::::::::::::::::::::::::::::: | - | :=: | - | - | - | |
| Economic and environmental services | | - | 13,837 | 3,965 | 10,496 | 13,584 | 3,434 | 6,615 | 10,965 | 13,897 |
| Planning and development | | - | 620 | : : : : : : : : : : : : : : : : : : : | 6,862 | 9,950 | - | 2,615 | 5,965 | 7,647 |
| Road transport | | | 13,217 | 3,965 | 3,634 | 3,634 | 3,434 | 4,000 | 5,000 | 6,250 |
| Environmental protection | | - | | - | - | 2 | - | - | - | - |
| Trading services | | <u>s</u> | 29,097 | 33,363 | 33,903 | 27,708 | 27,708 | 34,000 | 42,500 | 53,125 |
| Electricity | | = | _ | 72 | _ | 84 | - | _ | - | _ |
| Water | | = | 25,923 | 29,293 | 31,203 | 24,070 | 24,070 | 30,000 | 37,500 | 46,875 |
| Waste water management | | 2 | | 194 | _ | · | _ | | | · - |
| Waste management | | | 3,175 | 4,070 | 2,700 | 3,638 | 3,638 | 4,000 | 5,000 | 6,250 |
| Other | 4 | - | | 30=0 | | ;=: | _ | _ | _ | ^ <u> </u> |
| Total Revenue - Standard | 2 | | 423,123 | 529,712 | 479,459 | 471,131 | 359,081 | 524,043 | 551,908 | 583,061 |
| Expenditure - Standard | | | | | | | | | | |
| Governance and administration | | - | 267,913 | 300,411 | 315,372 | 320,316 | 320,316 | 333,318 | 352,651 | 373,105 |
| Executive and council | | - | 145,078 | 169,091 | 39,082 | 39,129 | 39,129 | 43,642 | | 48,851 |
| Budget and treasury office | | = | 96,290 | 107,312 | 234,547 | 241,848 | 241,848 | 261,729 | | 292,970 |
| Corporate services | | _ | 26,544 | 24,008 | 41,744 | 39,339 | 39,339 | 27,947 | 29,568 | 31,283 |
| Community and public safety | | | 40,992 | 70,192 | 81,159 | 84,633 | 84,633 | 94,563 | | 105,851 |
| | | 2 2 | 24,933 | 32,254 | 30,498 | 30,888 | 30,888 | 22,241 | 23,531 | 24,895 |
| Community and social services | | | 910 | 173 | 1,849 | 1,708 | 1,708 | 1,550 | | 1,735 |
| Sport and recreation | | 2 | 15,148 | 37,765 | 48,599 | 51,824 | 51,824 | 70,583 | | 79,008 |
| Public safety | | | 10,140 | | 40,000 | 01,024 | 01,024 | 70,000 | 11077 | 70,000 |
| Housing | | - | | 0.6 | 213 | 213 | 213 | 190 | 201 | 212 |
| Health | | = | 20.840 | 26 744 | | | 28,794 | 31,677 | 33,515 | 35,458 |
| Economic and environmental services | | - | 20,810 | 26,714 | 35,952 27,247 | 28,794 21,400 | 21,400 | 25,410 | | 28,443 |
| Planning and development | | = | 16,288 | 18,232 | 27,247 | | | | | |
| Road transport | | | 4,522 | 8,481 | 8,705 | 7,394 | 7,394 | 6,267 | 0,031 | 7,015 |
| Environmental protection | | ä | 04 007 | 404.744 | 00.050 | 00 724 | | 96 200 | | 444 404 |
| Trading services | | | 94,267 | 104,711 | 90,059 | 88,734 | 88,734 | 86,300 | 97,074 | 114,124 |
| Electricity | | 2 | 20.427 | :≅ 4= 0=0 | AT- | F7.004 | F7 004 | 44.407 | 40.000 | 40.700 |
| Water | | = | 66,137 | 45,373 | 58,275 | 57,864 | 57,864 | 44,407 | 46,983 | 49,708 |
| Waste water management | | - | 18,397 | 47,996 | 20,165 | 19,409 | 19,409 | 29,837 | | 50,921 |
| Waste management | | - | 9,733 | 11,342 | 11,620 | 11,461 | 11,461 | 12,056 | 12,755 | 13,495 |
| Other | 4 | - | - | 1.5 | | 15 | - | | • | |
| otal Expenditure - Standard | 3 | - | 423,981 | 502,027 | 522,543 | 522,477 | 522,477 | 545,859 | | 628,538 |
| Surplus/(Deficit) for the year | | _ | (858) | 27,684 | (43,083) | (51,346) | (163,396) | (21,817) | (31,379) | (45,476 |

MP316 Dr J.S. Moroka - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

| Vote Description | Ref | 2011/12 | 2012/13 | 2013/14 | Cu | rrent Year 2014/1 | 5 | 2015/16 Mediu | m Term Revenue Framework | & Expenditure |
|--|-----|--------------------|--------------------|--------------------|--------------------|--------------------|-----------------------|------------------------|-----------------------------|---------------------------|
| R thousand | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2015/16 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| Revenue by Vote | 1 | | | | | | | | | |
| Vote 1 - EXECUTIVE AND COUNCIL | | = | - | | - | - | - | - | 140 | 20 |
| Vote 2 - FINANCE AND ADMIN | | - | 378,272 | 489,103 | 434,692 | 429,531 | 327,631 | 482,778 | 497,630 | 515,024 |
| Vote 3 - COMMUNITY AND SOCIAL SERVICE | | - | 1,918 | 2,110 | 359 | 362 | 112 | 450 | 563 | 703 |
| Vote 4 - PLANNING AND DEVELOPMENT | | - | 620 | : | 6,862 | 9,950 | = | 2,615 | 5,965 | 7,647 |
| Vote 5 - SPORTS AND RECREATION | | : <u>-</u> : | ; - ; | :=: | : **: | - | - | - | = | - |
| Vote 6 - ROADS TRANSPORT | | :=: | 13,217 | 3,965 | 3,634 | 3,634 | 3,434 | 4,000 | 5,000 | 6,250 |
| Vote 7 - WASTE MANAGEMENT | | | 3,175 | 4,070 | 2,700 | 3,638 | 3,638 | 4,000 | 5,000 | 6,250 |
| Vote 8 - WASTE WATER MANAGEMENT | | - | 25,923 | 29,293 | 31,203 | 24,070 | 24,070 | 30,000 | 37,500 | 46,875 |
| Vote 9 - PUBLIC SAFETY | | 749 | -1 | 1,171 | 196 | 196 | 196 | 200 | 250 | 313 |
| Vote 10 - ELECTRICITY | | = | :=: | · · | - | - | - | - | ¥: | 940 |
| Vote 11 - water and Sanitaion | | | 1 2 | 3#3 | - | - | :=: | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | - 1 | - | (#: | ÷- | :=: | : - : | 200 | - | - | ** |
| Vote 13 - [NAME OF VOTE 13] | | - | - 1 | (=) | :=: | - | - | - | | |
| Vote 14 - [NAME OF VOTE 14] | | - | (=) | | | = | 7 | - | - | |
| Vote 15 - [NAME OF VOTE 15] | | - | 1 1 | - | | - | - | - | ੂ | 120 |
| Total Revenue by Vote | 2 | - | 423,123 | 529,712 | 479,646 | 471,381 | 359,081 | 524,043 | 551,908 | 583,061 |
| Expenditure by Vote to be appropriated | 1 | | | | | | | | | |
| Vote 1 - EXECUTIVE AND COUNCIL | | | 145,078 | 169,091 | 39,082 | 39,129 | 39,129 | 43,642 | 46,173 | 48,851 |
| Vote 2 - FINANCE AND ADMIN | | - | 122,835 | 131,320 | 276,290 | 281,187 | 281,187 | 289,676 | 306,478 | 324,253 |
| Vote 3 - COMMUNITY AND SOCIAL SERVICE | | _ | 24,933 | 32,254 | 30,711 | 31,101 | 31,101 | 22,430 | 23,731 | 25,108 |
| Vote 4 - PLANNING AND DEVELOPMENT | | - | 16,288 | 18,232 | 27,247 | 21,400 | 21,400 | 25,410 | 26,884 | 28,443 |
| Vote 5 - SPORTS AND RECREATION | | :=: | 910 | 173 | 1,849 | 1,708 | 1,708 | 1,550 | 1,640 | 1,735 |
| Vote 6 - ROADS TRANSPORT | | - | 4,522 | 8,481 | 8,705 | 7,394 | 7,394 | 6,267 | 6,631 | 7,015 |
| Vote 7 - WASTE MANAGEMENT | | - | 9,733 | 11,342 | 11,620 | 11,461 | 11,461 | 12,056 | 12,755 | 13,495 |
| Vote 8 - WASTE WATER MANAGEMENT | | | 84.534 | 93,369 | 78,439 | 77,273 | 77,273 | 74,245 | 84,319 | 100,629 |
| Vote 9 - PUBLIC SAFETY | | - | 14,491 | 14,491 | 23,460 | 23,586 | 23,586 | 25,332 | 26,801 | 28,356 |
| Vote 10 - ELECTRICITY | | = | 657 | 23,274 | 25,139 | 28,238 | 28,238 | 45,251 | 47,875 | 50,652 |
| Vote 11 - water and Sanitaion | | 2 | _ | 20,214 | _ | = | = | - | = | _ |
| Vote 12 - [NAME OF VOTE 12] | | - | 344 | 244 | 340 | | 243 | (+) | - | - |
| Vote 13 - [NAME OF VOTE 13] | | :=: | - | | | - | :=: | o + o | - | - |
| Vote 14 - [NAME OF VOTE 14] | | | | | :=: | | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | ; = ; | _ | - | :-: | | | _ | - | - |
| Total Expenditure by Vote | 2 | - | 423,981 | 502,027 | 522,543 | 522,477 | 522,477 | 545,859 | 583,287 | 628,538 |
| Surplus/(Deficit) for the year | 2 | - | (858) | 27,685 | (42,896) | (51,096) | (163,396) | (21,817) | | |

MP316 Dr J.S. Moroka - Table A4 Budgeted Financial Performance (revenue and expenditure)

| Description | Ref | 2011/12 | 2012/13 | 2013/14 | | Current Ye | ar 2014/15 | | 2015/16 Mediu | m Term Revenue Framework | & Expenditure |
|---|-----|--------------------|---|--------------------|--------------------|--------------------|-----------------------|----------------------|------------------------|-----------------------------|---------------------------|
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2015/16 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| Revenue By Source | | | | | | | | | | | |
| Property rates | 2 | 3,555 | 5,559 | 6,168 | 6,862 | 9,649 | 9,649 | - | 12,500 | 15,625 | 19,531 |
| Property rates - penalties & collection charges | | | | | | | | | | | |
| Service charges - electricity revenue | 2 | + | _ | - | - | | (=) | (=) | - | _ | |
| Service charges - water revenue | 2 | 59,993 | 22,915 | 25,669 | 28,657 | 20,760 | 20,760 |)= | 27,400 | 37,000 | 46,311 |
| Service charges - sanitation revenue | 2 | 8 | 3,007 | 3,624 | 2,547 | 3,310 | 3,310 | | 2,600 | 500 | 564 |
| Service charges - refuse revenue | 2 | 2,856 | 3,175 | 4,070 | 2,700 | 3,638 | 3,638 | _ | 4,000 | 5,000 | 6,250 |
| Service charges - other | ' | 2,000 | 0,110 | 1,010 | 187 | 250 | 250 | | 300 | 375 | 469 |
| | | 4.557 | 4.040 | 0.440 | 172 | 112 | 112 | | 150 | 188 | 234 |
| Rental of facilities and equipment | | 1,557 | 1,918 | 2,110 | | | | | | | |
| Interest earned - external investments | | 10,206 | 8,814 | 6,168 | 14,161 | 6,415 | 6,415 | | 7,500 | 9,375 | 11,719 |
| Interest earned - outstanding debtors | | 12,180 | 13,217 | 17,016 | 9,450 | 9,450 | 9,450 | | 5,000 | 6,250 | 7,813 |
| Dividends received | | | | | | | | | | | |
| Fines | | | 1,367 | 1,171 | 196 | 196 | 196 | | 200 | 250 | 313 |
| Licences and permits | | 2,759 | 2,898 | 3,965 | 2,652 | 3,434 | 3,434 | | 4,000 | 5,000 | 6,250 |
| Agency services | | | | | 982 | | | | | | |
| Transfers recognised - operational | | 274,095 | 341,101 | 425,922 | 296,776 | 297,076 | 297,076 | | 334,869 | 340,634 | 342,727 |
| Other revenue | 2 | - CA | 20,293 | 33,829 | 2,456 | 5,041 | 5,041 | - | 4,773 | 5,965 | 7,647 |
| Gains on disposal of PPE | - | | 20,200 | 00,020 | 2,.00 | -, | | | | | |
| Total Revenue (excluding capital transfers and | | 367,210 | 424,263 | 529,712 | 367,799 | 359,331 | 359,331 | - | 403,292 | 426,162 | 449,827 |
| contributions) | | 301,210 | 424,200 | 323,112 | 001,100 | 000,001 | 000,001 | | 100/222 | 120,702 | 110,021 |
| Expenditure By Type | | | | | | | | | | | |
| Employee related costs | 2 | 83,649 | 104,523 | 125,122 | 138,682 | 143,851 | 143,851 | - | 116,870 | 123,648 | 130,820 |
| Remuneration of councillors | | 14,651 | 16,394 | 18,957 | 18,583 | 18,583 | 18,583 | | 17,020 | 18,007 | 19,052 |
| Debt impairment | 3 | 43,098 | 20,982 | 33,737 | 35,700 | 35,700 | 35,700 | | 80,000 | 84,640 | 89,549 |
| Depreciation & asset impairment | 2 | - | 113,580 | 119,417 | 140,000 | 140,000 | 140,000 | - | 140,000 | 146,533 | 155,032 |
| Finance charges | | 167 | 915 | 485 | 350 | 350 | 350 | | 200 | 212 | 224 |
| Bulk purchases | 2 | 12 | ======================================= | 20 | - | :#:C | - | - | | - | - |
| Other materials | 8 | 87,271 | 24,124 | 23,657 | 36,276 | 39,930 | 39,930 | | 32,800 | 34,702 | 36,715 |
| Contracted services | | - | - | ×. | 24,220 | 27,588 | 27,588 | 92 | 28,425 | | 33,497 |
| Transfers and grants | | i e | 7,979 | 3,210 | 5,465 | 5,465 | - 1 | - | 4,610 | 10,645 | 22,683 |
| Other expenditure | 4,5 | 81,681 | 4,347 | 179,496 | 123,267 | 111,011 | 111,011 | - | 125,934 | 133,238 | 140,966 |
| Loss on disposal of PPE | | | | | | | | | | | |
| Total Expenditure | | 310,518 | 292,844 | 504,081 | 522,543 | 522,478 | 517,013 | - | 545,859 | 583,287 | 628,538 |
| Surplus/(Deficit) | | 56,692 | 131,419 | 25,631 | (154,744) | (163,147) | (157,682) | | (142,567) | (157,125) | (178,710 |
| Transfers recognised - capital | | 1.00 | | | 111,849 | 111,849 | 111,849 | | 120,751 | 125,746 | 133,234 |
| Contributions recognised - capital | 6 | | π. | ÷. | | 12 | 7 <u>2</u> | 04 | - | = | == |
| Contributed assets | | | | | | | | | | | |
| Surplus/(Deficit) after capital transfers & contributions | | 56,692 | 131,419 | 25,631 | (42,895) | (51,298) | (45,833) | | (21,816 | (31,379) | (45,476 |
| Taxation | | | | | | | | | | | |
| Surplus/(Deficit) after taxation | | 56,692 | 131,419 | 25,631 | (42,895) | (51,298) | (45,833) | | (21,816 | (31,379) | (45,476 |
| Attributable to minorities | | 30,032 | 131,413 | £0,001 | [72,033] | (01,120) | (10,000) | 1672 | (21,010 | (01,010) | (10)110 |
| Surplus/(Deficit) attributable to municipality | | 56,692 | 131,419 | 25,631 | (42,895) | (51,298) | (45,833) | - | (21,816 | (31,379) | (45,476 |
| Share of surplus/ (deficit) of associate | | 30,032 | 101,413 | 20,001 | (32,033) | (01,120) | (10,000) | | (2.1010) | (01,010) | (10)110 |
| | 7 | 80.000 | 464 440 | 02.467 | 146 666 | /E/ 0001 | /4F 0001 | | 104 840 | (24 270) | 145 470 |
| Surplus/(Deficit) for the year | | 56,692 | 131,419 | 25,631 | (42,895) | (51,298) | (45,833) | - | (21,816 | (31,379) | (45,476 |

| Vote Description | Ref | 2011/12 | 2012/13 | 2013/14 | | Current Yes | ar 2014/15 | | 2015/16 Medium | n Term Revenue Framework | & Expenditure |
|--|--------|--------------------|--------------------|--------------------|--------------------|--------------------|-----------------------|---|------------------------|-----------------------------|---------------------------|
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2015/16 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| Capital expenditure - Vote | | | | | | | | | | | |
| Multi-year expenditure to be appropriated | 2 | | | | | | | | | | |
| Vote 1 - EXECUTIVE AND COUNCIL | | | :=0 | 100 | | 275 | 575 | -50 | | | - |
| Vote 2 - FINANCE AND ADMIN | | 20 | 547 | 3=3 | | 4 000 | i == : | | 0.540 | 5 000 | |
| Vote 3 - COMMUNITY AND SOCIAL SERVICE | | 20 | - | - | 1,000 | 1,000 | 4+4 | * | 8,510 | 5,000 | - |
| Vote 4 - PLANNING AND DEVELOPMENT | | - 3 | - | * | 121 | = | 247 | - | - | - | - |
| Vote 5 - SPORTS AND RECREATION | | 20 | | -70 | - | 7. | - | | 1 | - | - |
| Vole 6 - ROADS TRANSPORT | | æ€ | 9=3 | - 3 | :=:: | === | 1.55 | 7 | - | | |
| Vote 7 - WASTE MANAGEMENT | | 300 | | | 44.404 | 44 404 | | - | :=:: | 1.7 | - |
| Vote 8 - WASTE WATER MANAGEMENT | | | *** | 1 2 01 | 11,121 | 11,121 | - | :=: :=: | (=) | - | - |
| Vole 9 - PUBLIC SAFETY | | | - | - | 250 | | _ | - | 1,635 | G-2 | - 2 |
| Vote 10 - ELECTRICITY | | | :=: | | 112,484 | 112,484 | - 2 | - | 107,906 | 32,500 | 13,600 |
| Vote 11 - water and Sanitaion | | 20 | :#S | 353 | | | | | 107,000 | 02,000 | 10,000 |
| Vote 12 - [NAME OF VOTE 12] | | ** | 300 | | :=: | :=: | | ::::::::::::::::::::::::::::::::::::::: | | - | |
| Vote 13 - [NAME OF VOTE 13] | | - | 340 | - | (-) | - | - | - | - | 9.53 | |
| Vote 14 - [NAME OF VOTE 14] | | - | - | | | | | | - | 22 | - |
| Vote 15 - [NAME OF VOTE 15] | 1. | | | - | | | | | | 37,500 | 13,600 |
| Capital multi-year expenditure sub-total | 7 | - | | - | 124,605 | 124,605 | | :5: | 118,051 | 37,300 | 13,000 |
| Single-year expenditure to be appropriated | 2 | | | | | | | | | | |
| Vote 1 - EXECUTIVE AND COUNCIL | | 20 | | ≅ | 350 | 541 | - | :*: | 3.00 | - | E + 1 |
| Vote 2 - FINANCE AND ADMIN | | 1-0 | - | | (<u>a</u>) | 220 | - | = | 74 | 545 | 5945 |
| Vote 3 - COMMUNITY AND SOCIAL SERVICE | | - | | - | | - | - | (<u>u</u> | | - | 72 |
| Vote 4 - PLANNING AND DEVELOPMENT | 1 | | - | - | 9 .7. 8 | - | 551 | - | | - | - |
| Vote 5 - SPORTS AND RECREATION | | | - | | ⊕ : | - | œ | (=) | 8.5 | :=: | \@: |
| Vote 6 - ROADS TRANSPORT | 1 | 25 | 343 | 223 | = 1 | - | 200 | - | - | 7,5% | 2.5 |
| Vote 7 - WASTE MANAGEMENT | | · | 2 | ~: | 227 | - | 2=2 | :=: | | :* | - |
| Vote 8 - WASTE WATER MANAGEMENT | | | =7/ | - | - | - | | === | 524 | 72 | 1=1 |
| Vote 9 - PUBLIC SAFETY | | | - | - | | - | | - | - | 72 | 020 |
| Vote 10 - ELECTRICITY | | | 5÷0 | - | (-) | | 3.00 | - | 3=3 | : 5 | |
| Vote 11 - water and Sanitaion | | == | 124 | · - | (±) | - | · ** | :=: | S#3 | 875 | S#3 |
| Vote 12 - [NAME OF VOTE 12] | | | 220 | 120 | (4) | :≆: | | - | - | · | - |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | | 72 | | ~ | 32 | : E | 286 |
| Vote 14 - [NAME OF VOTE 14] | | - | - | | 2.7 | - | - | 120 | (2) | - | - |
| Vote 15 - [NAME OF VOTE 15] | | - | - | 9-2 | - | 2 7 . | 0.00 | 2.50 | - | - | - |
| Capital single-year expenditure sub-total | | - | (4) | :=0 | () | | | - | | 1.00 | (5 |
| Fotal Capital Expenditure - Vote | | - | | | 124,605 | 124,605 | _ @ | | 118,051 | 37,500 | 13,600 |
| Capital Expenditure - Standard | | | | | | | | | | | |
| Governance and administration | | | : - : | æ¢ | 2=2 | | | - | - | - | - |
| Executive and council | | | | | | | | | | | |
| Budget and treasury office | | | | | | | | | | | |
| Corporate services | | | | | | | | | | | |
| Community and public safety | 1 | : | - | - | 1,000 | 1,000 | 1,000 | - | 8,510 | 5,000 | 32 |
| Community and social services | 1 | 1,000 | | 201 | 1,000 | 1,000 | 1,000 | | 8,510 | 5,000 | |
| Sport and recreation | 1 | | | | | | | | | | |
| Public safety | | | | | | | | | | | |
| Housing | | | | | | | | | | | |
| Health | | | | | | | | | | | |
| Economic and environmental services | | : | :=: | - | - | 16 | | 14 | 12 | = | 14 |
| Planning and development | | | | | | | | | | | |
| Road transport | | | | 1 | | | | | | | |
| Environmental protection | | | | | | | | | | | |
| Trading services | | - | 127 | 720 | 123,605 | 123,605 | 123,605 | | 109,541 | 32,500 | 13,600 |
| Electricity | | - | | | 11,121 | 11,121 | 11,121 | | 1,635 | 2 | = |
| Waler | 1 | | | | 112,484 | 112,484 | 112,484 | | 107,906 | 32,500 | 13,600 |
| Waste water management | 1 | | | | | 10 | 2 | | | | |
| Waste management | 1 | | | | | 1 | | - | | | |
| Other | | | | | | | | | | | |
| Fotal Capital Expenditure - Standard | 3 | | - | | 124,605 | 124,605 | 124,605 | | 118,051 | 37,500 | 13,600 |
| Funded by: | \top | | | | | | | | | | |
| | 1 | | | | 112,405 | 112,405 | 112,405 | | 109,541 | 32,500 | 13,600 |
| National Government Provincial Government | | | | | 112,403 | 112,400 | 112,700 | 1 | 1 .50,071 | 22,000 | .5,500 |
| Provincial Government District Municipality | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | 112,405 | | 109,541 | 32,500 | 13,600 |
| Other transfers and grants | | - | | | 119 /05 | 112 //05 | | | 109.561 | 22.300 | |
| Other transfers and grants Transfers recognised - capital | 4 | :#0 | >== | (#) | 112,405 | 112,405 | 112,403 | 1/7 | 109,541 | 32,300 | , |
| Other transfers and grants Transfers recognised - capital Public contributions & donations | 5 | :#0 |)=: | 190 | 112,405 | 112,405 | 112,403 | 1/7 | 109,541 | 32,300 | |
| Other transfers and grants Transfers recognised - capital | | :#: | | (#) | 112,405 | 112,405 | 12,200 | 1.5 | 8,510 | 5,000 | |

MP316 Dr J.S. Moroka - Table A6 Budgeted Financial Position

| Description | Ref | 2011/12 | 2012/13 | 2013/14 | | Current Yea | ar 201 <i>4/</i> 15 | | 2015/16 Mediu | m Term Revenue Framework | & Expenditure |
|--|-----|--------------------|--------------------|--------------------|--------------------|--------------------|-----------------------|----------------------|------------------------|-----------------------------|---------------------------|
| R thousand | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2015/16 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| ASSETS | | | | | | | | | | | |
| Current assets | | | | | | | | | | | |
| Cash | | 120,184 | 149,435 | 54,270 | 149,435 | 54,663 | 54,663 | | 13,422 | 14,200 | 15,024 |
| Call investment deposits | 1 | 31,090 | 32,962 | 25,914 | 165,595 | 180,000 | 180,000 | - | 110,000 | 116,380 | 791,384 |
| Consumer debtors | 1 | 25,684 | 33,684 | 32,479 | 9,798 | 32,479 | 32,479 | 2 | 34,363 | 36,356 | 38,464 |
| Other debtors | | 1,783 | 5,068 | 16,922 | 4,812 | 7,478 | 7,478 | | 7,912 | 8,380 | 8,866 |
| Current portion of long-term receivables | | 443 | 2,305 | 4,408 | 10,352 | | | | | | |
| Inventory | 2 | 8,058 | 5,265 | 9,776 | 6,895 | | | | | | |
| Total current assets | | 187,243 | 228,719 | 143,771 | 346,887 | 274,620 | 274,620 | - | 165,697 | 175,317 | 853,739 |
| Non current assets | | | | | | | | | | | |
| Long-term receivables | | | | | 149,222 | | | | | | |
| Investments | | | | | | | | | | | |
| Investment property | | | 86,969 | 100,171 | 86,969 | 100,171 | 100,171 | | 100,171 | 100,171 | 100,171 |
| Investment in Associate | | | | | | | | | | | |
| Property, plant and equipment | 3 | 1,911,845 | 1,802,002 | 1,614,913 | 2,786,941 | 2,890,143 | 2,890,143 | ¥ | 3,034,650 | 3,186,383 | 3,338,115 |
| Agricultural | | | | | | | | | | | |
| Biological | | | | | | | | | | | |
| Intangible | | | 129 | 98 | 251 | 3,251 | 3,251 | | 3,414 | 3,584 | 3,755 |
| Other non-current assets | | | | | | | | | | | |
| Total non current assets | | 1,911,845 | 1,889,100 | 1,715,182 | 3,023,383 | 2,993,565 | 2,993,565 | _ | 3,138,235 | 3,290,138 | 3,442,041 |
| TOTAL ASSETS | | 2,099,088 | 2,117,819 | 1,858,953 | 3,370,270 | 3,268,185 | 3,268,185 | 2 | 3,303,932 | 3,465,455 | 4,295,780 |
| LIABILITIES | | | | | | | | | | | |
| Current liabilities | | | | | | | | | | | |
| Bank overdraft | 1 | | | 1,693 | | | | | | | |
| Воггоwing | 4 | 12 | - 14 | 1,336 | - | | - | × | - | - | - |
| Consumer deposits | | | | 13.55 | 50 | 50 | 50 | | 53 | 56 | 59 |
| Trade and other payables | 4 | 94,382 | 138,850 | 86,762 | 139,615 | 52,756 | 52,756 | = | 141,538 | 146,328 | 342,727 |
| Provisions | | | 14,114 | 10,839 | | | | | | 2000000 | |
| Total current liabilities | | 94,382 | 152,965 | 100,631 | 139,665 | 52,806 | 52,806 | 2 | 141,591 | 146,384 | 342,786 |
| Non current liabilities | | | | | | | | | | | |
| Borrowing | | 1,051 | Sec. | 6,051 | - | = | ž. | 3 | 20 | 20 | 120 |
| Provisions | | 10,388 | 170 | 5,701 | 2 | 2 | - | 2 | 20 | 140 | _ |
| Total non current liabilities | | 11,439 | - | 11,752 | | - | | - | (4) | - | - |
| TOTAL LIABILITIES | | 105,821 | 152,965 | 112,383 | 139,665 | 52,806 | 52,806 | - | 141,591 | 146,384 | 342,786 |
| NET ASSETS | 5 | 1,993,267 | 1,964,854 | 1,746,570 | 3,230,605 | 3,215,379 | 3,215,379 | - | 3,162,341 | 3,319,071 | 3,952,994 |
| COMMUNITY WEALTH/EQUITY | | | | | | | | | | | |
| Accumulated Surplus/(Deficit) | | 1,993,267 | 1,964,854 | 1,746,570 | 3,230,605 | 3,215,379 | 3,215,379 | | 3,162,341 | 3,319,071 | 3,952,994 |
| Reserves | 4 | · | 200 | :4 | - | - | | - | 190 | - | :=: |
| Minorities' interests | | | | | | | | | | | |
| TOTAL COMMUNITY WEALTH/EQUITY | 5 | 1,993,267 | 1,964,854 | 1,746,570 | 3,230,605 | 3,215,379 | 3,215,379 | - | 3,162,341 | 3,319,071 | 3,952,994 |

PART 2 - SUPPORTING DOCUMENTATION

5. BUDGET PROCESS OVERVIEW

MFMA, Chapter 4, as well as Circular 59 provide guidance on the steps in the annual budget process. Critical to the development of a credible budget are: Consultation with the community and other stakeholders, as summarized below:

- 1. Political oversight and management of the budget process
- 2. Time schedule relating to the budget process
- 3. Process for tabling of budget and community consultations

5.1 Political oversight of the budget process

The Council and Management convened various planning sessions to discuss political and strategic priorities that would inform the IDP/Budget review. Informal meetings were also convened with managers to discuss issues relevant to the budget.

5.2 Schedule of Key Deadlines relating to budget process [MFMA s 21(1)(b)

The process schedule of key deadlines for the preparation of the budget for the 2015/2016 medium term budget was approved by Council in August 2014 which 10 months before the start of the budget year.

5.3 Process for tabling of budget and community consultation

In terms of section 23 of the MFMA, after the budget is tabled, the municipal council must consider any views of the local community, National Treasury, relevant provincial treasury and any provincial or national organ of state or municipalities which made submissions on the budget.

Below table indicates the proposed dates and venues for community consultation

| DATE | WARDS | VILLAGES | VENUE OF THE EVENT | TIME FOR EVENT | TIME FOR BRIEFING |
|--------------------------------|---|---|---------------------------------|-------------------|----------------------|
| 09 th April 2015 | 23,24,25,27,28, 29,30 & 31 | Mmametlhake, Phake(Thabeng, Rankaila, Rebone, Ratlhagane), Masobye, Nokaneng, Dierefeng, Terateng Marapyane, Mmaduma, Seabe, Katjibane | Phake Rankaila Open Space | 14H00 | 11H00 |
| 14 th April 2015 | 15,16,17,18,19, 20,21, 22 & 26 | Senotlelo,GaMaria,Kabete,Matem pule,Dihekeng,Lefiso,Lefisoane,Ra mantsho,Loding,Sehoko,Semohlas e, Digwale (Leeufontein), Molapoamogale (Kameelpoort), Rondehoog, Libangeni, Mbongo, Maphanga(Allemansdrift C & D, Madubaduba, Makometsane | Digwale Open Space | 14H00 | 11H00 |
| 17 th April 2015 | 1,2,3,4,5,6,7,8,9 ,10,11,12,13 & 14 | Kwa-Phaahla, Siyabuswa A, B, C, D & E, Makopanong, Toitskraal, Mrhononweni, Mabuyeni, Thabana, Ramokgeletsane, Mthambothini,GaMorwe,Meetsima diba,Mabusabesala,Mmakola,Matshiding,Marothobolong, Skimming, Pieterskraal (Madlayedwa), Borolo, Mapotla | Matshiding Community Hall | 14Н00 | 11H00 |

6. Overview of alignment of draft annual budget and Integrated Development Plan

The following is the process used to integrate the review of the IDP and preparation of the budget

This section provides a good understanding of what is contained in the IDP and how that guides the allocations in the draft budget. The draft budget documentation provides a high-level overview of the IDP and reference is being made to the detailed IDP documentation. (ANNEXURE)

7. OVERVIEW OF BUDGET RELATED POLICIES

The following budget related policies and by Laws are attached as **ANNEXURE**:

- ✓ Credit Control and Debt Collection Policy
- ✓ Free Basic and Indigent Support Policy
- ✓ Tariff Policy
- ✓ Property Rates Policy
- ✓ Budget Policy
- ✓ Cash Management and Investment Policy
- ✓ Asset Management Policy
- ✓ Debt Impairment and Write Off Policy
- ✓ Supply Chain Management Policy
 - Tariff policy of Dr J S Moroka Municipality is compiled in terms of Section 74 of the Local Government: Municipal Systems Act 2000, its Purpose is to prescribe the accounting and administrative principles and procedures relating to the determination and levying Tariffs by Dr. JS Moroka Local Municipality.
 - **The Property Rates Policy** is compiled in terms of Section 3(1) of the Municipal Property Rates Act, Act 6 of 2004. The policy guides the municipality in terms of categorization of consumers, rebates and properties that are exempted from paying rates. The rates that are levied for property rates are in terms of the Tariff policy and structure.
 - The Credit Control and Debt Collection policy has been compiled as required in terms of section 97 of the Local Government: Municipal Systems Act, 32 of 2000 (hereinafter referred to as the Act) and is designed to provide credit control and debt collection procedures and mechanisms. It also aims to ensure that the municipality's approach to debt recovery is sensitive, transparent and is equitably applied throughout the municipality's geographic area.

The objective of this Tariff Policy is to ensure the following:

- ✓ Tariffs rates conform to acceptable policy principles;
- ✓ Municipal services are sustainable through charging of tariffs;
- ✓ Tariffs comply with the applicable legislation; and
- ✓ Tariffs should indigent consumers into consideration;

TARIFF SETTING FOR 2015/2016 FINANCIAL YEAR

The proposed tariff increase for the financial year 2015/2016 to be effective by 1 July 2015 on all services including property rates is recommended to be as follows:

| CONSUMER CATEGORIES | 2014/15 | 2015/16 | DEVIATON FROM CPI |
|---|---------|---------|----------------------|
| Residential House Households | 7.5% | 7.5% | 1.7% |
| Government Institutions | 8.5% | 8.5% | 2.7% |
| Businesses Category 1 (Commercial and Industrial) | 9.5% | 9.5% | 3.7% |
| Non-Profit Organization | 5.8% | 5.8% | 0.0% |
| Business Category 2 | 8.5% | 8.5% | 2.7% |

The above mentioned tariff adjustments are not done in terms of CPI which is at 5.8 due to the reason that the municipal tariff structure has a history of not being cost reflective and making it cost reflective within one financial year has implication of putting burden on the shoulders of the municipal service consumers and that might result into a low payment rate compare to the current situation. It is then suggested that the above adjustments on the tariffs be implemented during 2015/2016 financial year.

It should be further be noted that during the previous financial year 2014/2015 the municipality was charging R10,50 per KL of water on Bulk supply and that has been contested by the bulk consumers such as Sekhukhune and Thembisile Hani Municipality as a result of that a down ward adjustment is necessary since the tariff was above the regulated tariff in terms of Water Services Act.

8. Overview of Budget Assumptions

7.1 Expenditure

Salaries and Allowances

Salaries are at 29% of the total operating budget and the councilor's remuneration at 4%.

General expenditure

It is assumed that costs for services and fuel will increase above the current inflation. %. It is also assumed that the capital projects for 2015/16 will be completed during the financial year.

Repairs and Maintenance

The total repairs and maintenance is 7% of the draft operating budget.

7.2 Revenue

Households

It is assumed that the total number of households in the municipal area (the tax base) will increase during the financial year.

Collection rate for municipal services

It is assumed that the collection rate for the financial year 2015/2016 will increase.

<u>Grants</u>

It is assumed that the National grants as per Division of Revenue Act (DORA) which has been included in the budget will be received during the 2015/16 financial year.

<u>Indigents</u>

It is assumed that the indigents will increase during the financial year as the municipality is busy with the process of data cleansing.

9. OVERVIEW OF BUDGET FUNDING

In terms of Section 18 of Municipal Finance Management Act, an annual budget may be funded from:

- ✓ Realistically anticipated revenues to be collected
- ✓ Cash backed accumulated funds from previous years surpluses not committed for other purposes
- ✓ Borrowed funds but only for the capital budget referred to in Section 17

On the basis of the above it should be noted that the municipal budget is funded mainly from:

✓ **Equitable Share** which is constitute 59.7% of revenue which is to fund the day to day running of the municipality and fund the services consumed by the indigent section of the community.

- ✓ **Conditional Grants** (MIG 23% and WSOG 3% FMG 1.1% MSIG 0.2% they constitute 26.3% and the grant is used to fund the infrastructure backlog as well as financing the maintenance and the refurbishment of water infrastructure, systems improvement and capacitate financial interns.
- ✓ **Own revenue** constitutes 13% of the budget. (Relates to realistically anticipated revenue to be collected) This portion of the budget depend on the municipal ability to raise and collect revenue so that it can be able to fund its operations

10. COUNCILLORS ALLOWANCES AND EMPLOYEE BENEFITS

MP316 Dr J.S. Moroka - Supporting Table SA22 Summary councillor and staff benefits

| Summary of Employee and Councillor remuneration | Ref | 2011/12 | 2012/13 | 2013/14 | Cu | urrent Year 2014/ | 15 | 2015/16 Mediu | m Term Revenue Framework | & Expenditure |
|---|-----|--------------------|--------------------|--------------------|--------------------|---------------------|-----------------------|------------------------|-----------------------------|---------------------------|
| R thousand | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2015/16 | Budget Year +1 2016/17 | Budget Year +: 2017/18 |
| | 1 | Α | В | С | D | E | F | G | Н | J |
| Councillors (Political Office Bearers plus Other) | | | | | | | | | | |
| Basic Salaries and Wages | | 14,651 | | | 12,919 | 12,919 | | 11,000 | 11,638 | 12,313 |
| Pension and UIF Contributions | | 1 | | | 1,437 | 1,437 | | 1,600 | 1,693 | 1,791 |
| Medical Aid Contributions | | | | | 425 | 425 | | 420 | 444 | 470 |
| Motor Vehicle Allowance | | | | | 3,803 | 3,803 | | 4,000 | 4,232 | 4,477 |
| Cellphone Allowance | | | | | | | | | | |
| Housing Allowances | | | | | | | | | | |
| Other benefits and allowances | | | | | | | | | | |
| Sub Total - Councillors | | 14,651 | - | | 18,583 | 18,583 | - | 17,020 | 18,007 | 19,05 |
| % increase | 4 | | (100.0%) | | . | - | (100.0%) | - | 5.8% | 5.8% |
| Senior Managers of the Municipality | 2 | | | | | | | | | |
| Basic Salaries and Wages | 1 | 2,886 | | 4,115 | 3,625 | 3,625 | | 4,105 | 4,343 | 4,59 |
| Pension and UIF Contributions | | 2,000 | | 7,110 | 1,105 | 1,105 | | 72 | 76 | 802 |
| Medical Aid Contributions | | | | | 256 | 256 | | 10 | 11 | 12 |
| Overtime | | | | | 15 | 15 | | 30 | 32 | 34 |
| Performance Bonus | | | | | 400 | 400 | | 342 | 362 | 383 |
| Motor Vehicle Allowance | 3 | | | | 309 | 309 | | 630 | 667 | 705 |
| | 3 | | | | 303 | 303 | | 31 | 33 | 35 |
| Cellphone Allowance Housing Allowances | 3 | | | | | | | 31 | 00 | 00 |
| Other benefits and allowances | 3 | | | | 4 | 4 | | 2 | 22 | |
| | J | | | | 4 | , T | | | 22 | |
| Payments in lieu of leave | | | | | | | | | | |
| Long service awards | | | | | | | | | | |
| Post-retirement benefit obligations | 6 | 2 000 | | 4 445 | 5,714 | 5,714 | | 5,223 | 5,545 | 6,568 |
| Sub Total - Senior Managers of Municipality % increase | 4 | 2,886 | (100.0%) | 4,115 | 38.9% | 3 ₁ 7 14 | (100.0%) | 1 | 6.2% | 18.4% |
| | " | | (100.070) | | 30.370 | _ | (100.070) | | 0.270 | 19.47 |
| Other Municipal Staff | | | | | | 00.100 | | 04.040 | 400 400 | 405.00 |
| Basic Salaries and Wages | | 52,430 | | | 84,852 | 90,466 | | 94,616 | 100,103 | 105,909 |
| Pension and UIF Contributions | | 10,098 | | | 21,726 | 20,588 | | 1,899 | 2,009 | 2,12 |
| Medical Aid Contributions | | 3,094 | | | 7,555 | 7,074 | | 1,212 | 1,282 | 1,350 |
| Overtime | | 3,682 | | | 4,136 | 5,654 | | 1,930 | 2,042 | 2,160 |
| Performance Bonus | | 7,267 | | | 9,552 | 9,377 | | 7,740 | 8,189 | 8,66 |
| Motor Vehicle Allowance | 3 | 2,109 | | | 1,840 | 1,728 | | 1,858 | 1,966 | 2,080 |
| Celiphone Allowance | 3 | | | | 79 | 218 | | 154 | 162 | 17: |
| Housing Allowances | 3 | 1,441 | | | 1,024 | 1,063 | | 112 | 1 | 129 |
| Other benefits and allowances | 3 | 642 | | | 2,203 | 1,969 | | 2,128 | 2,252 | 2,38 |
| Payments in lieu of leave | | | | | | | | | | |
| Long service awards | | | | | | | | | | |
| Post-retirement benefit obligations | 6 | 201216 | | | | | | | | |
| Sub Total - Other Municipal Staff | | 80,763 | - | - | 132,968 | 138,137 | - | 111,647 | 118,123 | 124,97 |
| % increase | 4 | | (100.0%) | 20 | * | 3.9% | (100.0%) | - | 5.8% | 5.8% |
| Total Parent Municipality | | 98,300 | | 4,115 | 157,265 | 162,435 | - | 133,890 | 141,675 | 150,593 |

11. MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW

MP316 Dr J.S. Moroka - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

| Particular Part | | Ī | | | | | | | | | | | | | : | | |
|--|--|-----|----------|----------|----------|----------|----------|-----------------|------------|----------|----------|----------|----------|----------|--------------|----------------------------|--------------------------|
| THE COLOR AND AND AND ADDRESS | | Ref | | | | | | Budget Yea | ır 2015/16 | | | | | | Medium Terra | Revenue and P Framework | Expenditure |
| THE CASE AND THE C | R thousand | | July | August | Sept. | October | November | December | January | February | March | April | Мау | June | | 3udget Year +1 2016/17 | Budget Year 4 2017/18 |
| FROCE | Revenue by Vote | T | | | | | | | | | | | | | | | |
| No. | Vote 1 - EXECUTIVE AND COUNCIL | | 40 000 | 0000 | 000 | 0000 | 0 | | | | | | | 1 | 1 | | 1 |
| THE TOTAL SERVING SERV | VOIE Z - FINANCE AND ADMIN | | 40,232 | 40,232 | 40,232 | 40,232 | 40,232 | 40,232 | 40.232 | 40,232 | 40,232 | 40,232 | 40,232 | 40,231 | 482,778 | 497,630 | 515,024 |
| The color of the | Vote 3 - COMMUNITY AND SOCIAL SERVICE | | 89 | 89 | 89 | 89 | æ, | 89 | 89 | 89 | ee ee | æ | 38 | 38 | 420 | 563 | 703 |
| THE TOTAL NAME OF THE PROOF TO THE PROOF THE P | Vote 4 - PLANNING AND DEVELOPMENT | | 218 | 218 | 218 | 218 | 218 | 218 | 218 | 218 | 218 | 218 | 218 | 218 | 2,615 | 5,965 | 7,647 |
| THE STATE ST | Vote 5 - SPORTS AND RECREATION | | | | | | | | | | | | | 1 | I | 9 | ' |
| THE THE TOTAL STATES TH | Vote 6 - ROADS TRANSPORT | | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 4,000 | 5,000 | 6,25 |
| THE 2500 2.5 | Vote 7 - WASTE MANAGEMENT | | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 4,000 | 2,000 | 6,250 |
| THE | Vote 8 - WASTE WATER MANAGEMENT | | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 30,000 | 37,500 | 46,875 |
| 44,670 4,4870 4,4870 4,4870 4,4870 4,4870 4,4870 4,4870 4,4870 4,4870 4,4870 4,4870 4,4870 4,4870 4,4870 4,4870 1,005 1, | Vote 9 - PUBLIC SAFETY | | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 11 | 17 | 11 | 200 | 250 | 313 |
| HOUSE 43,670 43, | Vote 10 - ELECTRICITY | | | | | | | | • | | | | | Ŧ | 1 | i | |
| HANCE 1,899 | Vote 11 - water and Sanitaion | | | | | | | | | | | | | DE: | Ü | Ė | 9 |
| 44,570 44,570 45,670 45 | Vote 12 - [NAME OF VOTE 12] | | | | | | | | | | | | | 34 | ã | 1 | 3 |
| 43,870 44,870 47 | Vote 13 - [NAME OF VOTE 13] | | | | | | | | | | | | | II | ı | | |
| 43,670 43 | Vote 14 - [NAME OF VOTE 14] | | | | | | | | | | | | | ж | ī | 3 0 | |
| Control Cont | Vote 15 - [NAME OF VOTE 15] | | | | | | | | | | | | | 1100 | à |)) | , |
| 3637 3637 3637 3637 3637 3637 3637 3637 | Total Revenue by Vote | | 43,670 | 43,670 | 43,670 | 43,670 | 43,670 | 43,670 | 43,670 | 43,670 | 43,670 | 43,670 | 43.670 | 43,670 | 524.043 | 551.908 | 583.061 |
| 3.637 3.737 3.771 3.771 2.711 2.711 2.711 2.711 2.711 2.711 2.711 2.711 2.711 2.711 2.711 2.711 2.711 2.711 2.711 2.711 2.711 2.711 3.771 | Expenditure by Vote to be appropriated | | | | | | | a . | | | 9 | | | | | 6 | |
| CE AND ADMIN 24,706 24,706 24,706 1,889 1,899 1, | Vote 1 - EXECUTIVE AND COUNCIL | | 3.637 | 3.637 | 3.637 | 3.637 | 3.637 | 3.637 | 3 637 | 3.637 | 3.637 | 3 637 | 3 637 | 3.637 | 43 642 | 46.173 | 48 851 |
| UNITY AND SOCIAL SERVICE 1,869 1,8 | Vote 2 - FINANCE AND ADMIN | | 24,706 | 24,706 | 24,706 | 24.706 | 24.706 | 24.706 | 24.706 | 24.706 | 24.706 | 24.706 | 24.706 | 17.907 | 289.676 | 306.478 | 324,253 |
| NINGAND DEVELOPMENT 1,689 | Vote 3 - COMMUNITY AND SOCIAL SERVICE | | 1,869 | 1,869 | 1,869 | 1.869 | 1.869 | 1,869 | 1.869 | 1,869 | 1869 | 1.869 | 1,869 | 1,870 | 22.430 | 23.731 | 25.10 |
| TSAND RECREATION 129 | Vote 4 - PLANNING AND DEVELOPMENT | | 1,659 | 1,659 | 1,659 | 1,659 | 1,659 | 1,659 | 1,659 | 1,659 | 1,659 | 1,659 | 1,659 | 7,159 | 25,410 | 26.884 | 28,443 |
| STRANSPORT 522 522 522 522 522 522 522 522 522 52 | Vote 5 - SPORTS AND RECREATION | | 129 | 129 | 129 | 129 | 129 | 129 | 129 | 129 | 129 | 129 | 129 | 129 | 1,550 | 1,640 | 1,735 |
| E WATER MANAGEMENT 1,005 | Vote 6 - ROADS TRANSPORT | | 275 | 522 | 522 | 522 | 522 | 522 | 522 | 522 | 522 | 522 | 522 | 522 | 6,267 | 6,631 | 7,015 |
| EWATER MANAGEMENT 14,946 14,94 | Vote 7 - WASTE MANAGEMENT | | 1,005 | 1,005 | 1,005 | 1,005 | 1,005 | 1,005 | 1,005 | 1,005 | 1,005 | 1,005 | 1,005 | 1,005 | 12,056 | 12,755 | 13,495 |
| CSAFETY 2,111 2,11 | Vote 8 - WASTE WATER MANAGEMENT | | 14,946 | 14,946 | 14,946 | 14,946 | 14,946 | 14,946 | 14,946 | 14,946 | 14,946 | 14,946 | 14,946 | (90,161) | 74,245 | 84,319 | 100,629 |
| TRICITY 3,771 3,771 3,771 3,771 3,771 3,771 3,771 3,771 3,771 3,771 3,771 3,771 3,771 3,771 45,251 FIG. EVOTE 12] FIG. EVOTE 13] FIG. EVOTE 14] FIG. EVOTE 14] FIG. EVOTE 14] FIG. EVOTE 15] FIG. EVOTE 14] FIG. EVOTE 15] FIG. EVOTE 14] FIG. EVOTE 15] FIG. EVOTE 14] FIG. EVOTE 14] FIG. EVOTE 15] FIG. EVOTE 15] FIG. EVOTE 14] FIG. EVOTE 15] FIG. EVOTE 14] FIG. EVOTE 15] FIG. EVOTE 14] FIG. EVOTE 15] FIG. EVOTE 14] FIG. EVOTE | Vote 9 - PUBLIC SAFETY | | 2,111 | 2,111 | 2,111 | 2,111 | 2,111 | 2,111 | 2,111 | 2,111 | 2,111 | 2,111 | 2,111 | 2,111 | 25,332 | 26,801 | 28,356 |
| rand Sanitaion IE OF VOTE 12] IE OF VOTE 13] IE OF VOTE 13] IE OF VOTE 14] IE OF VOTE 15] IE OF VOTE 15] | Vote 10 - ELECTRICITY | | 3,777 | 3,771 | 3,771 | 3,771 | 3,771 | 3,771 | 3,771 | 3,771 | 3,771 | 3,771 | 3,771 | 3,771 | 45,251 | 47,875 | 50,652 |
| HE OF VOTE 12] HE OF VOTE 13] HE OF VOTE 13] HE OF VOTE 14] HE OF VOTE 15] HE OF VOTE 15] HE OF VOTE 14] HE OF VOTE 15] HE OF | Vote 11 - water and Sanitaion | | | | | | | | | | | | | ı | ì | | 1 |
| HE OF VOTE 13] HE OF VOTE 14] HE OF VOTE 14] HE OF VOTE 14] HE OF VOTE 14] HE OF VOTE 15] HE OF | Vote 12 - [NAME OF VOTE 12] | | | | | | | | | | | | | x | ì | Ĩ | * |
| HE OF VOTE 14] HE OF VOTE 14] HE OF VOTE 15] HE OF | Vote 13 - [NAME OF VOTE 13] | | | | | | | | | | | | | SU | 9 6 . | 1 | ā |
| HE OF VOTE 15] e by Vote by Vote sq. 356 sq. | Vote 14 - [NAME OF VOTE 14] | | | | | | | | | | | | | 30 | × | 1 | * |
| by Vote 54,356 5 | Vote 15 - [NAME OF VOTE 15] | | | | | | | | | | | | | 10 | ì | () | 27 |
| before assoc. (10,685) | Total Expenditure by Vote | | 54,356 | 54,356 | 54,356 | 54,356 | 54,356 | 54,356 | 54,356 | 54,356 | 54,356 | 54,356 | 54,356 | (52,051) | 545,859 | 583,287 | 628,538 |
| inivorities involvities involv | Surplus/(Deficit) before assoc. | | (10,685) | (10,685) | (10,685) | (10,685) | (10,685) | | (10,685) | (10,685) | (10,685) | (10,685) | (10,685) | 95,721 | (21,817) | (31,379) | (45,476) |
| ininorities is a consistent of the session of the s | Taxation | | | | | | | | | | | | | J | ** | () | ı |
| Is/ (deficit) of associate 1 (10.685) (| Attributable to minorities | | | | | | | | | | | | | ж | (4) | 3 | () |
| 1 (10.685) (10.685) (10.685) (10.685) (10.685) (10.685) (10.685) (10.685) (10.685) (10.685) (21.817) | Share of surplus/ (deficit) of associate | | | | | | | | | | | | | J. | î | ř | 1 |
| Control Contro | Surplus/(Deficit) | - | (10,685) | (10,685) | (10,685) | (10,685) | (10,685) | (10,685) | (10,685) | (10,685) | (10,685) | (10,685) | (10,685) | 95,721 | (21,817) | (31,379) | (45,476) |

12. LEGISLATION COMPLIANCE STATUS

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

12.1 In year reporting

Reporting to National Treasury in electronic format was complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has been adhered to

12.2 Internship programme

Dr JS Moroka Local municipality is participating in the Municipal Financial Management Internship programme, currently employed four interns undergoing training in various divisions of the Financial Services Department. Since the introduction of the Internship programme the municipality has successfully employed and trained 22 interns through this programme.

12.3 Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

12.4 Audit Committee

An Audit Committee has been established and is functional.

13. MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I B.S Mahlangu, Municipal Manager of Dr JS Moroka Local Municipality, hereby certify that the draft annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name RS Mahlangy

Municipal manager of Dr JS Moroka Local Municipality (MP316)

nature Da